

KIRKLEES HEALTH & WELLBEING BOARD

MEETING DATE: 21 November 2019

TITLE OF PAPER: DRAFT

Kirklees Children and Young People's Partnership & Plan – new arrangements.

1. Purpose of paper

The purpose of this paper is to inform the Health and Wellbeing Board on work to re-launch the Children and Young People's Partnership and to develop a new Children and Young People's Plan.

The Board's insight and comments on the new Children and Young People's Plan is welcome.

The Health and Wellbeing Board will have a central role in the governance of this work. Consequently, changes to its Terms of Reference are requested and proposed here.

2. Background

The Children and Young People's Partnership

The Children and Young People's Partnership was relaunched following consultation and engagement in March 2019 at an event attended by 80 participants from a cross section of organisations working with children in Kirklees. The Children and Young People's Partnership had been paused for the previous 18 months to focus attention and resources on the Improvement Board and its work. The old Children and Young People's Partnership was a formal committee, with a closed membership of senior leaders and a traditional committee cycle.

The new Partnership model was developed at the March consultation and relaunch event. It aspires to bring together members' collective insight, expertise and resources to collaborate to achieve **the best start in life** for children and young people. Membership of the new Partnership is open to all organisations from the public and third sector, including strategic managers, frontline workers, elected representatives, and both specialist and universal service providers. Members are accountable to each other and to children, young people and families in Kirklees. There is no formal committee structure, no formal decision making responsibilities. The people involved are there because they want to collaborate to achieve our ambitions for children.

The Partnership has agreed that it will:

- Focus energy and expertise on agreed priority areas of work;
- Share intelligence and insight into children and young people's experiences so that children's outcomes and services are improved and work is evidence-led;
- Use collective insight into children's voice and views to influence and shape its work
- Collaborate effectively to use partner organisations' resources to address to collective goals & priorities;

- Influence, inform and provide strategic leadership in the children's sector;
- Develop a Children and Young People's Plan and agree key, shared priorities, based on evidence of need that members bring their collective energy and focus to;
- Provide analysis to inform service improvements, transformation and cultural change, including an annual review of key outcome data and updates from related partnerships
- Provide coherence for a range of thematic partnerships and plans that affect Children and Young People's outcomes.

The Partnership has agreed that its members will:

- Work restoratively – with not to or for
- Listen to and value children's voices
- Share power and responsibility across sectors and agencies
- Provide challenge and support to hold each other to account
- Celebrate and serve the diverse needs of people and places in Kirklees.

The Children and Young People's Plan

There is no longer a statutory requirement to produce a Children and Young People's Plan. However, there is consensus that a Plan provides a collective focus and clarity about priorities to be championed and addressed across the Partnership. Work with the new Children and Young People's Partnership has focussed on assessing intelligence and insight from a range of sources to agree priorities. (e.g. KJSA, Year 9 Health Survey, Community Hubs' insight; young people's voice and influence work and commentary; service key performance data on outcomes for the child population and for specific vulnerable groups). A new Children and Young People's Plan has been developed and is attached.

The Children and Young People's Partnership has identified and agreed nine priorities that support good outcomes for all children. The priorities will help close the gaps in children's inequalities and their life chances. Six of the Priorities are already being addressed by a range of thematic partnerships. For these, the Children and Young People's Partnership will support and share that work more widely, but not seek to undertake additional work to avoid confusion, duplication and displacement. The six priorities where work is ongoing are:

- **Emotional health and resilience** – Transformation Partnership
- **Early Support in communities** – Kirklees Children's Safeguarding Partnership Task & Finish Group, Best Start Partnership, Early Support Review
- **Food & Physical Activity** – Health & Wellbeing Board; Thriving Kirklees, Active Kirklees
- **Vulnerability to criminal exploitation** – Youth Development Programme Board; Kirklees Children's Safeguarding Partnership; Communities Board.
- **Gaps in educational attainment** between some groups and the Kirklees attainment rates – Community Hubs, Education and Learning Partnership
- **Outcomes for Looked After children** – Improvement Board; Corporate Parenting Board; Kirklees Safeguarding Children Partnership.

The Children's Partnership has been, and will continue to develop new structures to deliver work and improve outcomes in three new priority areas. They are :

- **To tackle child poverty** – This priority is being developed in collaboration with Tackling Poverty work.
- **To support inclusion and better outcomes for LGBT+ young people** – new arrangements are being developed for this priority in collaboration with the Brunswick Centre's yOUTH project.
- **To grow our youth offer – places to go, people to see, things to do.** This work is being developed and delivered through the new Youth Programme Development Board arrangements.

Governance and Accountability

The decision to develop an open, inclusive forum for the Children and Young People's Partnership with a fluid membership created a conundrum for the governance and accountability of the Children and Young People's Plan. Discussions with relevant portfolio holders and senior officers in the council have led to the proposal that the Health and Wellbeing Board take on the oversight of this work. The rationale for this includes:

- The Board already has oversight for a range of local planning and services
- The Board's membership includes the relevant cross-sector organisations
- The contribution that the Children and Young People's Plan makes to achieving the Health and Wellbeing Strategy

3. Proposal

- a) That the Board endorses and supports the work to develop the CYP Partnership as an open forum focussed on improving children's outcomes
- b) The Board takes responsibility for providing governance and oversight of the three new Children and Young People's Plan priorities
- c) That the Board agrees proposed changes to its Terms of Reference to facilitate this.

4. Financial Implications

None at this stage.

5. Sign off

Mel Meggs, Director for Children's Services

6. Next Steps

- a) Work will continue to disseminate and secure awareness of the new Children and Young People's Plan and Partnership arrangements
- b) Working groups and Thematic Partnerships will develop and embed new working and reporting arrangements for the priorities in the Plan
- c) The HWB Board will receive an update on progress to deliver the Plan's priorities every 6 months. (A sample proposed format for one of the new priorities is attached)

7. Recommendations

The Kirklees Health and Wellbeing Board is asked to:

- a) Note the new arrangements for the Children's Partnership
- b) Comment on the new Children and Young People's Plan
- c) Amend its Terms of Reference to enable it to provide governance oversight for this work.

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Appendices:

- Highlighted Terms of Reference
- CYP Plan
- Priority summary sample